

Does ISO/IEC 42001 Risk Slowing Down AI Innovation, or Is It the Foundation for Responsible Operations?

SEPTEMBER 24

03:00 PM CEST



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#GlobalLeadingVoices

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Agenda

AI Opportunities



AI Adoption
Sample Roadmap

AI Strategic
Adoption

AI Risks

AI Incidents

Security Threats
Specific to AI Systems



ISO 42001

Governance, Risk Management & Compliance



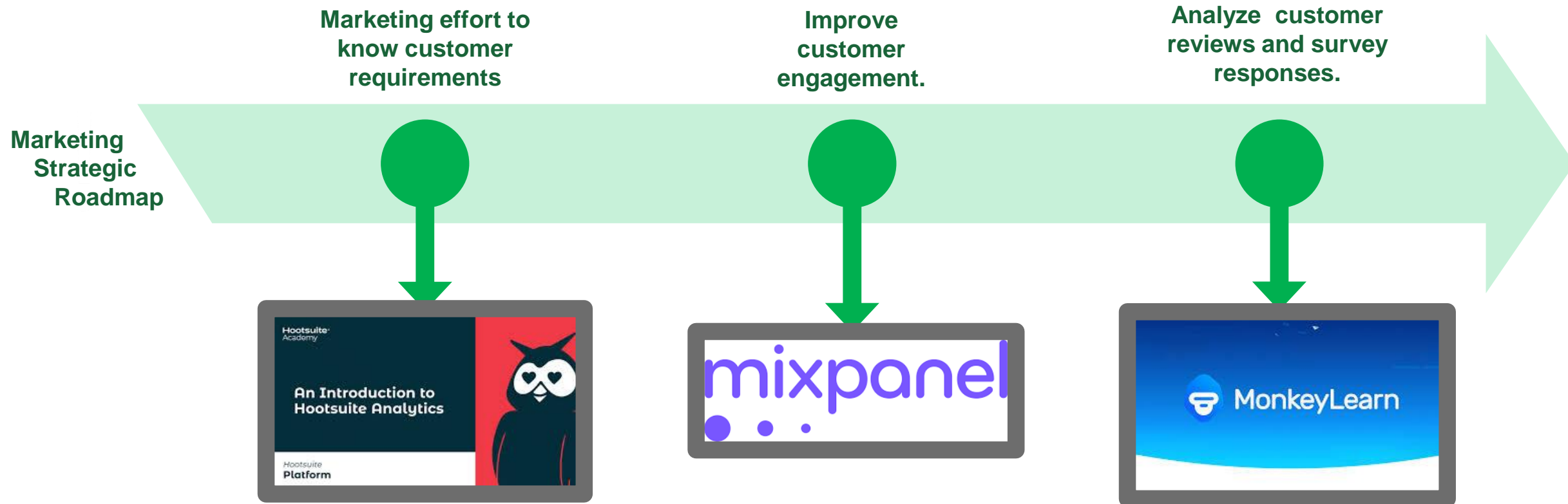
Putting in
Place ISO
42001



AI Opportunities

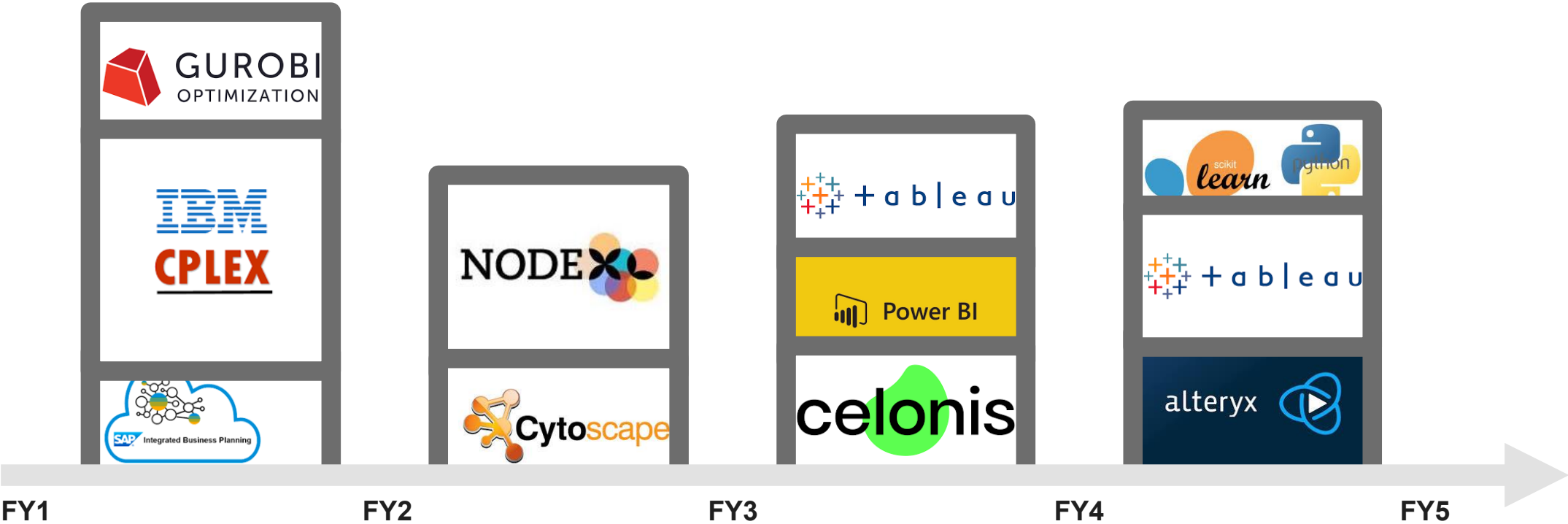
How ISO 42001
Enhances AI
Opportunities

AI Adoption Sample Roadmap



AI Adoption Sample Roadmap

A strategic roadmap could be planned over longer periods, though this is difficult in such a changing environment.



AI Strategic Adoption

Organizations can chose different strategies when it comes to adopting AI.

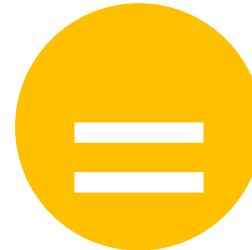
Management of external
AI risks



Manage AI risks.

Adaptation of current
operations to AI risks

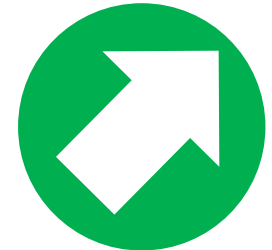
Defensive AI adoption



Match competitors in AI use.

Use of AI solutions

AI advantage seeking



**Develop superior AI
capabilities to competitors.**

Development of own AI
solutions

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ISO 42001: **Enhances**



AI Opportunities

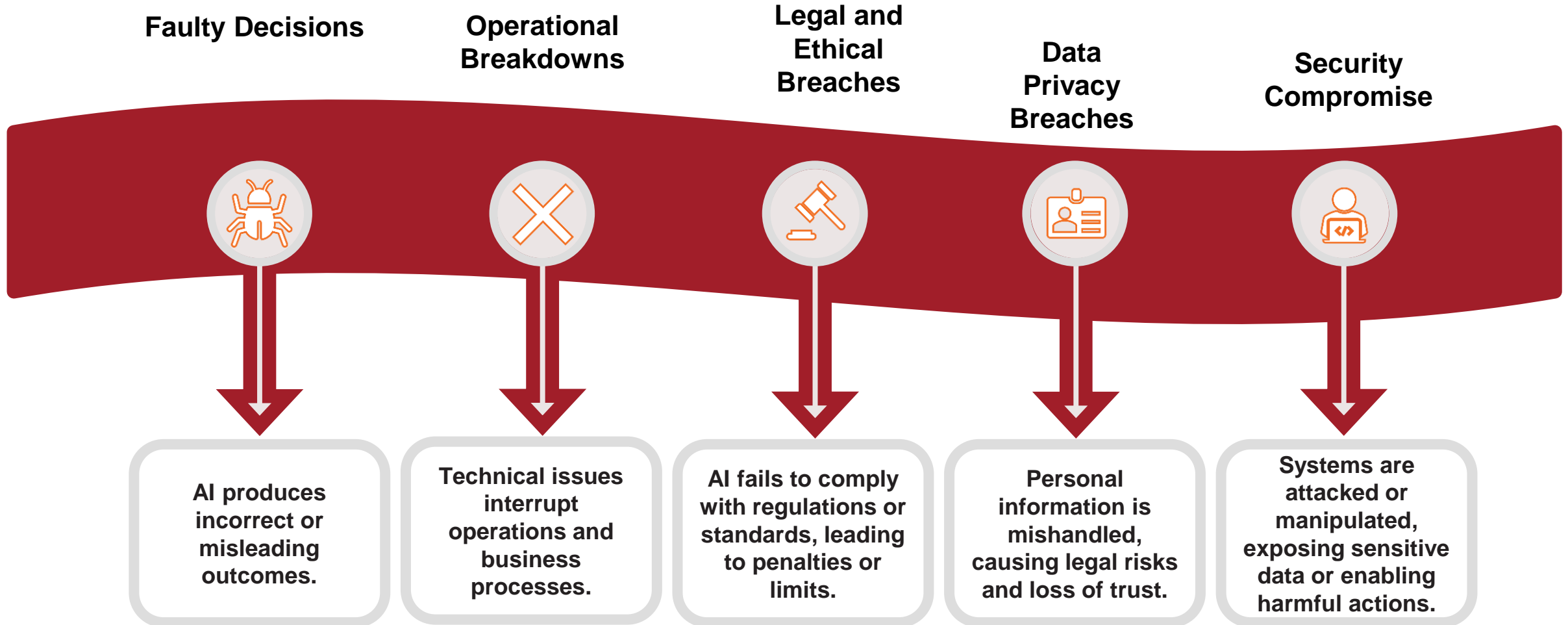
- Helps **understand the internal and external environment** and from that how to grasp opportunities.
- Puts in place the **strategy, governance, people, and structures** which help grasp AI opportunities.
- Helps organizations **be ready** for future opportunities.



AI Risks

How ISO 42001 Helps
Manage AI Risks

AI Incidents



Security Threats Specific to AI Systems

Data Poisoning



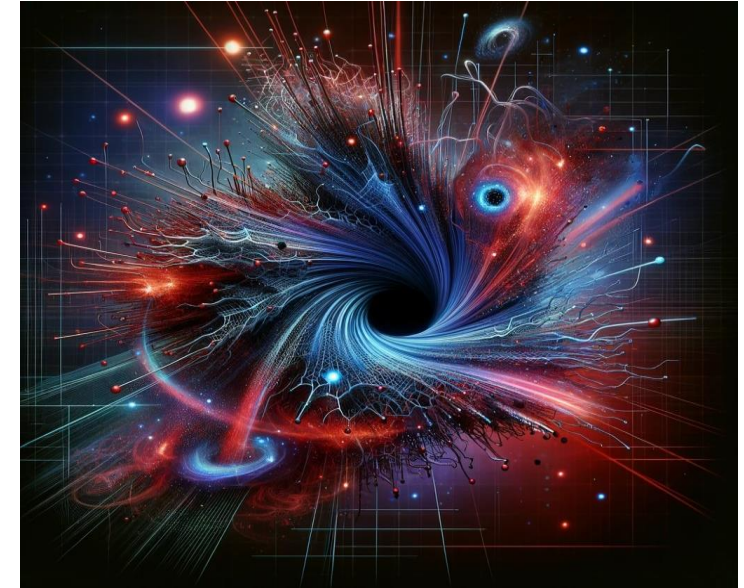
AI model data poisoning is the deliberate **injection of malicious or deceptive data into training sets**, aimed at compromising the integrity or performance of machine learning models.

Model Stealing



AI model stealing involves **unauthorized access to or replication of a trained machine learning model**, often for illicit purposes such as intellectual property theft or model replication without proper authorization.

Model Inversion Attacks



AI model inversion attacks involve exploiting a machine learning model's output to **infer sensitive information about the training data** it was trained on, potentially compromising privacy or security.

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ISO 42001: **Helps manage**



AI Risks

- Helps increase **resilience**.
- Helps **identify and evaluate AI risks** and their impact.
- Helps **prepare an appropriate response** towards AI risks.



ISO 42001 GRC

How ISO 42001 Is the
Foundation For
Responsible AI
Operations

ISO 27001 and ISO 42001

ISO 27001 Information Security Management Systems

ISO 27001 helps organizations ensure information security, cybersecurity and privacy protection.

October
2005

ISO 42001 Artificial Intelligence Management Systems

ISO 42001 helps organizations responsibly use, develop, monitor or provide products or services that use AI.

December
2023

ISO 27001 and ISO 42001 Risk Management and Compliance

ISO standards help organizations reach their objectives by ensuring that risks to the achievement of objectives are properly treated.

AI risk management and compliance is not only for organizations putting in place operations dependent on AI, but for any organization with vulnerabilities.



Putting in place ISO 42001



The ISO 42001 AI management system is designed to be a comprehensive framework that helps an organization to manage its AI operations and risks effectively.

Improvement

AI Management System
Performance Evaluation



1 Context of the Organization

2 Leadership

3 Planning

4 Support

5 Operations

1

Context of the Organization

- Internal and external context
- Interested Parties (Stakeholders) Analysis

Context

Leadership

Planning

Plan



2

Leadership

- Leadership and commitment
- Scope of the AI Management System
- AI Policy
- Internal organization

AI Policies and Procedures

Provide management direction and support for AI systems

- AI Policy
- Alignment of Organizational Policies with AI Risks and System Objectives
- Regular Policy Review



Internal Organization

Establish accountability within the organization for AI systems

- AI roles and responsibilities
- Reporting of concerns



Plan

Planning

3

Planning

- AI Systems Impact Assessment
- Management Guidance for AI System Development and Maintenance

Do

Support

Operations

AI System Risk and Impact Assessment

Assess risks and the impacts to those affected by AI systems

- Assess risks and plan actions to respond to risks and opportunities
- AI system impact on individuals and groups
- AI system societal impact



Management Guidance for AI System Development and Maintenance

Documented Objectives and Processes

Ensure the organization implements processes for the responsible design and development of AI systems

- Documented objectives for responsible development
- Documented processes for responsible design and development



Defined Criteria and Requirements in the AI System Life Cycle

Define the criteria and requirements for each stage of the AI system life cycle

Management Guidance for AI System Development and Maintenance

Documented Objectives and Processes

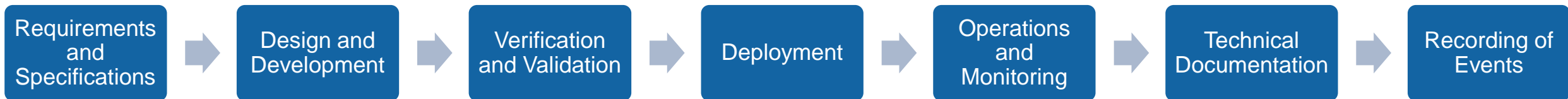
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Defined Criteria and Requirements in the AI System Life Cycle

Define the criteria and requirements for each stage of the AI system life cycle





Resources for AI systems

Ensure that the organization accounts for the resources of the AI system

- Data resources
- Tooling resources
- System and computing resources
- Human resources



Information for Interested Parties

Ensure interested parties have the necessary information to understand and assess the AI system's risks and their impact

- System Documentation and User Information
- External reporting
- Incident reporting
- Information for interested parties



4

Support

- Resources for AI systems
- Information for Interested Parties

Plan

Planning

Do

Support

Operations

5

Data for AI Systems

Define, document and implement data management processes related to the development of AI systems

- Acquisition
- Quality
- Provenance
- Preparation



Use of AI Systems

Ensure that the organization uses AI systems responsibly and according to organizational policies

- Responsible use of AI systems
- Intended use of the AI system



Third-party and Customer Relationships

Ensure that the organization understands its responsibilities and remains accountable, and 3rd party risks are monitored and treated

- Allocating responsibilities between supplier and customer



Operations

- Controls and Procedures
- Continuous Risk & Impact Assessment
- Data for AI Systems
- Use of AI Systems
- Third-party and Customer Relationships

Act

Check

**AIMS
Performance
Evaluation**

AI Management System Performance Evaluation

- Monitoring
- Internal audit
- Management review

6

PECB

Improvement

- Continual improvement
- Nonconformity and corrective action

7

Improvement

Act

Check

AIMS

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Support

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AI Management System Performance Evaluation

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Q&A

THANK YOU
